## AGENDA ITEM NO: 11

## UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST REPORT TO THE BOARD OF DIRECTORS <br> THURSDAY 23 FEBRUARY 2012

| Title: | FINANCE AND ACTIVITY PERFORMANCE REPORT <br> FOR THE PERIOD ENDING 31 JANUARY 2012 |
| :--- | :--- |
| Responsible Director: | Mike Sexton, Director of Finance |
| Contact: | Julian Miller, Deputy Director of Finance, ext. 53074 |
| Purpose: | To present an update to the Board |
| Confidentiality  <br> Level \& Reason: N/A <br> Medium Term <br> Plan Ref: Aim 2: Maintain our reputation and position at the leading <br> edge of performance and quality <br> Aim 3: Enhance our reputation for excellent financial  <br> management and efficiency  |  |
| Key Issues | An actual surplus of $£ 1.744 m$ has been recorded for the first <br> ten months of the 2011/12 financial year. This represents a <br> favourable variance of $£ 1.444 m$ compared to the planned <br> $£ 0.300 m$ surplus (before exceptional costs). The position <br> includes a benefit of $£ 1.314 m ~ r e l a t i n g ~ t o ~ a ~ c h a n g e ~ i n ~ t h e ~$ |
| accounting treatment for donated assets. |  |
| The reported position excludes transition costs of ( $£ 4.235 m)$ |  |
| relating to the new hospital moves and the final new |  |
| hospital impairment loss (£49.060m). Therefore the overall |  |
| deficit reported as at 31 January 2012 is (£51.551m). |  |

Signed:
$N 1$ Sexton

Date: 15 February 2012

REPORT TO THE BOARD OF DIRECTORS THURSDAY 23 FEBRUARY 2012

## FINANCE AND ACTIVITY PERFORMANCE REPORT FOR THE PERIOD ENDING 31 JANUARY 2012

## PRESENTED BY THE DIRECTOR OF FINANCE

## 1. Introduction

This report covers the first ten months of the 2011/12 financial year between 1 April 2011 and 31 January 2012. It includes the three main financial statements; the Statement of Comprehensive Income, the Statement of Position and the Cash Flow Statement. The report details operating and capital expenditure although with key variances for the period. It also summarises healthcare activity data and the associated income for the first nine months of the financial year.

The 2011/12 Financial Plan provides for an underlying annual surplus of $£ 0.500 \mathrm{~m}$. This excludes planned 'exceptional costs' of $£ 52.600 \mathrm{~m}$ comprising $£ 3.500 \mathrm{~m}$ of restructuring costs associated with the transition into the New Hospital and an expected impairment loss of $£ 49.100 \mathrm{~m}$ on the new building. Therefore, in overall terms the Trust has planned for a deficit of ( $£ 52.100 \mathrm{~m}$ ) in 2011/12.

An actual surplus of $£ 1.744 \mathrm{~m}$ has been recorded for the first ten months of the financial year. The planned surplus (before exceptional costs) is $£ 0.300 \mathrm{~m}$ resulting in a favourable variance of $£ 1.444 \mathrm{~m}$. To date transition costs of $£ 4.235 \mathrm{~m}$ have been incurred and the final element of the planned new hospital impairment has been recognised ( $£ 49.060 \mathrm{~m}$ ). Including these items, the overall deficit at 31 January 2011 is ( $£ 51.551 \mathrm{~m}$ ).

The reported position includes a $£ 1.314 \mathrm{~m}$ gain relating to an in year revision to the accounting treatment for Donated Assets, as detailed in the report presented to the Board of Directors on 26 January 2012. The impact of this change will be excluded from Monitor's assessment of financial performance and on this basis the Trust would be reporting an underlying surplus (before restructuring costs and impairments) of $£ 0.430 \mathrm{~m}$ at month 10 i.e. slightly ahead of the planned $£ 0.300 \mathrm{~m}$ surplus.

The overall financial position includes an aggregate overspend of ( $£ 3.145 \mathrm{~m}$ ) across the Trust's operational divisions for the year to date, after recognition of $£ 7.232 \mathrm{~m}$ of additional healthcare income. This largely reflects a combination of pay pressures (nursing and medical staff), slippage against CIP schemes and under-recovery against private patient income targets. The operational overspend has been offset by the release of $£ 3.459 \mathrm{~m}$ from Trust Reserves (Specific and General Contingency).

The Financial Risk Rating (FRR) remains at 3 based on Monitor's review of the Trust financial performance up to Quarter 2. Self assessment of Quarter 3 results and Quarter 4 forecasts indicate that this rating should be maintained throughout the remainder of the 2011/12 financial year.

## 2. Financial Position Summary

### 2.1 Year to Date Position

The cumulative income and expenditure surplus (excluding impairments and restructuring) is shown in Table 1 below. The budgeted surplus to date is not a straight pro-rata of the annual plan due to the phasing of expenditure across the year. As detailed above the actual year to date surplus is $£ 1.744 \mathrm{~m}$, which is $£ 1.444 \mathrm{~m}$ above plan. A new line has been added to show the underlying surplus which excluding the gain on donated assets.

Table 1 - I\&E Surplus vs. Plan 2011/12


The statement of comprehensive income appears in Appendix C. Table 2 below summarises the Trusts revenue transactions for the year. Further analysis of income is included in section 3.1 and detail regarding operating expenses is set out in section 3.3.

Table 2 - YTD Income and Expenditure Budget vs. Actual

|  | Budget <br> Apr-Jan 2012 <br> $\mathbf{£ m}$ | Actual <br> Apr-Jan 2012 <br> $\mathbf{£ m}$ | Variance |
| :--- | :---: | :---: | :---: |
| Revenue | 460.6 | 475.9 | 15.3 |
| Operating Expenses | $(430.2)$ | $(445.4)$ | $(15.2)$ |
| EBITDA | $\mathbf{3 0 . 4}$ | $\mathbf{3 0 . 5}$ | $\mathbf{0 . 1}$ |
| Depreciation | $(15.2)$ | $(15.4)$ | $(0.2)$ |
| Donated Asset Revenue | 0.7 | 2.1 | 1.4 |
| Interest Receivable | 0.5 | 0.6 | 0.1 |
| Interest Payable | $(14.4)$ | $(14.4)$ | 0.0 |
| Contingent Rental | $\mathbf{( 1 . 7 )}$ | $(1.7)$ | 0.0 |
| PDC Dividend | 0.0 | 0.0 | 0.0 |
| Operational (Deficit)/Surplus | $\mathbf{0 . 3}$ | $\mathbf{1 . 7}$ | $\mathbf{1 . 4}$ |
| Transition Costs | $(2.9)$ | $(4.2)$ | $(1.3)$ |
| Impairments on Property | $(49.1)$ | $(49.1)$ | 0.0 |
| Retained (Deficit)/Surplus | $\mathbf{( 5 1 . 7 )}$ | $\mathbf{( 5 1 . 6 )}$ | $\mathbf{0 . 1}$ |

Note - may include rounding differences

### 2.2. Forecast Outturn

Excluding impairments and restructuring costs, the Trust is on course to meet or slightly exceed the planned underlying surplus of $£ 0.5 \mathrm{~m}$. As a result of the gain on donated assets the overall annual surplus is likely to be around $£ 1.8 \mathrm{~m}$.

## 3. Income and Expenditure

### 3.1 Income Analysis

Total operating income is $£ 15.3 \mathrm{~m}$ above budget at 31 January 2012. Within this NHS Clinical Income is $£ 13.3 \mathrm{~m}$ ahead of plan due to $£ 6.1 \mathrm{~m}$ of additional cost per case income and $£ 7.2 \mathrm{~m}$ related to activity increases. This reflects the over-performance outlined in section 3.2 (Table 5) and some small balances relating to $2010 / 11$ where final activity differed from the previous estimates and payments have now been agreed.

Non-NHS Clinical Income is ( $£ 0.7 \mathrm{~m}$ ) below plan primarily due to an under recovery of private patient income in the year ( $£ 0.8 \mathrm{~m}$ ). Other Income is above plan by $£ 2.7 \mathrm{~m}$ reflecting increases in education, research and development and non NHS SLA income. These sources typically have matching expenditure commitments and therefore have little impact on the bottom line.

Table 3 - Income against plan

|  | Budget <br> Apr-Jan 2012 <br> $\mathbf{£ m}$ | Actual <br> Apr-Jan 2012 <br> $\mathbf{£ m}$ | Variance |
| :--- | :---: | :---: | :---: |
|  | $\mathbf{£ m}$ |  |  |
| Clinical - NHS | 361.3 | 374.6 | 13.3 |
| Clinical - Non NHS | 10.8 | 10.1 | $(0.7)$ |
| Other | 88.5 | 91.2 | 2.7 |
| TOTAL | $\mathbf{4 6 0 . 6}$ | $\mathbf{4 7 5 . 9}$ | $\mathbf{1 5 . 3}$ |

Note - may include rounding differences

### 3.2 NHS Clinical Income / Activity

Table 4.1 below compares 2011/12 monthly admitted patient care activity against target levels for the first nine months of the financial year. This shows that inpatient activity was in line with target in Month 9 and remains ahead of plan for the year to date.

Table 4.1 - Trust Inpatient Activity


Outpatient attendances (new appointments and follow ups) were slightly below plan in Month 9 (December) reflecting the seasonal holidays and reduced working days. Despite this outpatient procedures were above plan for the month. On a year to date basis total outpatient activity remains above target as shown in Table 4.2 below.

Table 4.2 - Trust Outpatient Activity


Table 5 below shows the variance by Division and Point of Delivery against the 2011/12 healthcare income targets. Healthcare income (excluding cost per case) continues to increase above plan, with the position now showing $£ 7.1 \mathrm{~m}$ for the first nine months of the financial year. This includes credit note provisions based on an assessment of commissioner queries raised to date. However, further payment risks may arise for new queries or should the Trust fail to achieve any of its contractual targets. A detailed summary of activity performance against plan by specialty and commissioner is included as Appendix G.

Table 5 - Summary Healthcare Income Performance by Division by Point of Delivery

|  | YTD Variance against Divisional Baselines (£000) |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Div A | Div B | Div C | Div D | Total |
| Inpatient | 328 | $(870)$ | $(156)$ | 2,789 | 2,091 |
| Outpatient | 0 | 1,170 | 1,237 | 461 | 2,868 |
| Other | 2,003 | $(76)$ | 670 | $(453)$ | 2,144 |
| Total | $\mathbf{2 , 3 3 1}$ | $\mathbf{2 2 3}$ | $\mathbf{1 , 7 5 2}$ | $\mathbf{2 , 7 9 7}$ | $\mathbf{7 , 1 0 3}$ |

Note - may include rounding differences

## Expenditure Analysis

The Trust wide subjective expenditure analysis in Table 6 shows an over spend of ( $£ 15.2 \mathrm{~m}$ ) against budgeted expenditure of $£ 445.4 \mathrm{~m}$ for the period. The main components include pay overspends ( $£ 5.6 \mathrm{~m}$ ), and cost per case drugs and devices ( $£ 4.7 \mathrm{~m}$ ).

Table 6 - Expenditure against plan

|  | Budget <br> Apr-Jan 2012 <br> £m | Actual <br> Apr-Jan 2012 <br> £m | Variance |
| :--- | :---: | :---: | :---: |
| PAY |  |  |  |
| Medical Staff | 76.4 | 78.9 | $(2.5)$ |
| Nursing | 82.5 | 87.9 | $(5.4)$ |
| Scientific \& Technical | 32.2 | 32.0 | 0.2 |
| SMP / A\&C | 42.6 | 43.0 | $(0.4)$ |
| Other / Pay Reserves | 12.6 | 10.1 | 2.5 |
| Total Pay | $\mathbf{2 4 6 . 3}$ | $\mathbf{2 5 1 . 9}$ | $\mathbf{( 5 . 6 )}$ |
| NON PAY |  |  |  |
| Drugs | 48.3 | 51.6 | $(3.3)$ |
| Clinical Supplies \& Services | 57.7 | 59.1 | $(1.4)$ |
| Other / Non-Pay Reserves | 77.9 | 82.8 | $(4.9)$ |
| Total Non Pay | $\mathbf{1 8 3 . 9}$ | $\mathbf{1 9 3 . 5}$ | $\mathbf{( 9 . 6 )}$ |
| GRAND TOTAL | $\mathbf{4 3 0 . 2}$ | $\mathbf{4 4 5 . 4}$ | $(15.2)$ |

Note - may include rounding differences

### 3.4 Cost Improvement Programme

The Trust's 2011/12 Financial Plan includes a total efficiency savings target of $£ 18.8 \mathrm{~m}$. Progress against delivering this is reported to the Board of Directors each quarter. Total CIP slippage reported at the end of quarter 3 was ( $£ 1.847 \mathrm{~m}$ ), with overall delivery having improved to $86 \%$ from $85 \%$ at the end of quarter 2 . The current forecast is for $90 \%$ of the original CIP plan to be achieved by 31 March 2012 with the gap largely covered by additional contingency schemes.

Table 7 - Delivery of Cost Improvements

|  | Cumulative variance against plan |  |  |  | Y/E |
| :--- | :---: | :---: | :---: | :---: | :---: |
| $\boldsymbol{£ 0 0 0}$ | Q1 | Q2 | Q3 | Q4 | Forecast |
| Division A | $(94)$ | $(203)$ | $(285)$ |  | $(334)$ |
| Division B | $(199)$ | $(211)$ | $(272)$ |  | $(375)$ |
| Division C | $(160)$ | $(159)$ | $(117)$ |  | 31 |
| Division D | $(187)$ | $(486)$ | $(658)$ |  | $(542)$ |
| Corporate \& NHP | $(43)$ | $(198)$ | $(284)$ |  | $(344)$ |
| Single Site Savings | $(287)$ | $(154)$ | $(230)$ |  | $(307)$ |
| Total | $\mathbf{( 9 7 0 )}$ | $(1410)$ | $(1847)$ |  | $(1,871)$ |
| \% Achieved | $70 \%$ | $85 \%$ | $86 \%$ |  | $90 \%$ |

## 4. Divisional Analysis

Divisional budgets (excluding healthcare income) recorded an adverse variance of ( $£ 3.145 \mathrm{~m}$ ) for the first nine months of the financial year, including
$£ 7.232 \mathrm{~m}$ of additional healthcare income. This overspend is partially offset by the release of $£ 1.559 \mathrm{~m}$ from the Trusts general reserve.

Table 8 - Analysis of year to date variances by Division

|  | Income <br> £'000 | Expenditure $£^{\prime} 000$ | Total <br> £'000 | Year End <br> Forecast $£^{\prime} 000$ |
| :---: | :---: | :---: | :---: | :---: |
| Division A | 540 | $(4,520)$ | $(3,980)$ | $(2,973)$ |
| Division B | 1,412 | $(3,634)$ | $(2,222)$ | $(1,933)$ |
| Division C | (166) | $(3,004)$ | $(3,170)$ | $(2,964)$ |
| Division D | $(1,067)$ | (991) | $(2,058)$ | $(1,357)$ |
| Division E | 5,162 | $(4,109)$ | 1,053 | 1,074 |
| Sub - Total | 5,881 | $(16,258)$ | $(10,377)$ | $(8,153)$ |
| Healthcare Income | 7,232 | 0 | 7,232 | 6,090 |
| TOTAL | 13,113 | $(16,258)$ | $(3,145)$ | $(2,063)$ |
| Memo General Contingency Reserve |  |  | 1,559 | 1871 |

Note - may include rounding differences
The aggregate divisional overspend for January was $(£ 815,000)$ before taking account of healthcare over-performance income. The main overspend in the month was again nursing (including Theatre ODP's) with expenditure being $(£ 602,000)$ above budget in the month. Specific departmental nursing pressures in January included Critical Care ( $£ 114,000$ ), Theatres $(£ 64,000)$ A\&E ( $£ 19,000$ ), which represent a combination of high activity levels, sickness cover and enhancements paid for the Christmas bank holidays. An estimated $(£ 85,000)$ relates to unfunded bed capacity across inpatient wards and CDU trolleys. Other nursing cost pressures included $(£ 98,000)$ incurred to provide additional nursing for specific patients ('specials') on the inpatients wards, primarily on the fifth floor. The remaining nursing overspend ( $£ 222,000$ ) relates to a combination of sickness and vacancy cover, over-establishments and skill mix pressures across inpatient areas.

The aggregate medical staffing over spend in January was $(£ 117,000)$ representing a further improvement on the previous monthly trend. Of this $(£ 64,000)$ relates to junior and middle grade doctors with agency costs remaining in excess of funded vacancies in a few key areas including A\&E $(£ 48,000)$ and Anaesthetics $(£ 36,000)$. The overspends on senior medical staff $(£ 53,000)$ relate to the locum in Dermatology ( $£ 11 \mathrm{k}$ ) and waiting list payments across a number of specialties. There were also further non-pay pressures in several areas including Theatres ( $£ 129,000$ ), Critical Care $(£ 47,000)$, Laboratories ( $£ 49,000$ ) and Imaging ( $£ 78,000$ ). This expenditure appears to be largely activity driven.

On a more positive note, there were increases in variable income during the month in a number of areas including $£ 45,000$ from the Injury Costs Recovery Scheme, $£ 127,000$ in Cardiac Surgery relating to TAVI, VAD and ECMO activity, $£ 28,000$ in Imaging and $£ 59,000$ relating to Medical Physics SLA’s.

## 5. Statement of Financial Position

The Statement of Financial Position (formerly the Balance Sheet) shows the value of Trust assets and liabilities. The upper part of the statement shows net assets after deducting short and long term liabilities. The lower part identifies
the sources of finance. Table 9 summarises the Trust's Statement of Financial Position at 31 January 2012.

Table 9 - Statement of Financial Position

|  | Audited <br> Mar 2011 <br> £m | $\begin{gathered} \hline \text { Actual } \\ \text { Jan } 2012 \\ \text { £m } \end{gathered}$ | $\begin{gathered} \hline \text { YTD Plan } \\ \text { Jan } 2012 \\ \text { £m } \end{gathered}$ | $\begin{gathered} \hline \text { Annual Plan } \\ \text { Mar } 2012 \\ £ m \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Non Current Assets: |  |  |  |  |
| Property, Plant and Equipment | 437.0 | 494.8 | 497.9 | 497.7 |
| Intangible Assets | 1.0 | 0.8 | 1.0 | 1.0 |
| Trade and Other Receivables | 2.8 | 2.8 | 2.9 | 2.9 |
| Other Assets | 0.3 | 0.2 | 0.0 | 0.0 |
| Total Non Current Assets | 441.1 | 498.6 | 501.8 | 501.6 |
| Current Assets: |  |  |  |  |
| Inventories | 12.8 | 13.3 | 12.1 | 12.0 |
| Trade and Other Receivables | 50.7 | 20.8 | 27.7 | 29.7 |
| Other Financial Assets | 1.1 | 9.1 | 9.8 | 1.5 |
| Other Current Assets | 2.2 | 8.0 | 4.8 | 4.0 |
| Cash | 62.0 | 68.7 | 47.7 | 55.0 |
| Total Current Assets | 128.8 | 119.9 | 102.1 | 102.2 |
| Current Liabilities: |  |  |  |  |
| Trade and Other Payables | 64.5 | 64.8 | 57.7 | 61.0 |
| Borrowings | 10.9 | 12.3 | 12.3 | 12.3 |
| Provisions | 3.3 | 3.2 | 3.3 | 3.3 |
| Tax Payable | 6.3 | 6.7 | 6.3 | 6.3 |
| Other Liabilities | 26.9 | 24.8 | 15.9 | 13.7 |
| Total Current Liabilities | 111.9 | 111.8 | 95.5 | 96.6 |
| Non Current Liabilities: |  |  |  |  |
| Borrowings | 447.9 | 547.8 | 548.4 | 546.0 |
| Provisions | 1.7 | 1.7 | 1.7 | 1.7 |
| Other Liabilities | 41.3 | 38.8 | 42.9 | 42.9 |
| Total Non Current Liabilities | 490.9 | 588.3 | 593.0 | 590.6 |
| TOTAL ASSETS EMPLOYED | (32.9) | (81.6) | (84.6) | (83.4) |
| Financed by: |  |  |  |  |
| Public Dividend Capital | 171.0 | 171.0 | 171.0 | 171.0 |
| Income \& Expenditure Reserve | (316.5) | (356.6) | (368.3) | (368.6) |
| Donated Asset Reserve | 8.7 | 0.0 | 8.8 | 10.3 |
| Revaluation Reserve | 103.9 | 104.0 | 103.9 | 103.9 |
| TOTAL TAXPAYERS EQUITY | (32.9) | (81.6) | (84.6) | (83.4) |

Note - may include rounding differences

## 6. Capital Programme

The approved Capital Programme for 2011/12 totals $£ 15.0 \mathrm{~m}$. Year to date expenditure is $£ 9.7 \mathrm{~m}$ and full year expenditure is now forecast to be around $£ 11.2 \mathrm{~m}$ due to slippage on a number of schemes including the plaza works and retained estate redevelopment. Expenditure in January was $£ 1.2 \mathrm{~m}$ which included the replacement lithotripter machine ( $£ 0.4 \mathrm{~m}$ ), other replacement medical equipment ( $£ 0.2 \mathrm{~m}$ ) and new hospital laboratory variation works $(£ 0.4 \mathrm{~m})$. A summary of expenditure against major schemes is provided in Appendix D.

Table 10 - Capital Expenditure against plan


## 7. Analysis of Current Assets (excluding Inventories and Cash)

The value of current assets (excluding inventories and cash) due within one year was $£ 37.9 \mathrm{~m}$ at 31 January 2012. Of this, $£ 16.1 \mathrm{~m}$ relates to Trade Receivables i.e. unpaid invoices raised by the Trust. Analysis of this debt by age is included in Appendix E and summarised in table 12 over the page.

Over 90 day debt as at 31 January 2012 was $£ 5.3 \mathrm{~m}$, a $£ 0.3 \mathrm{~m}$ improvement compared to the previous month. Of this $£ 2.4 \mathrm{~m}$ is attributable to NHS commissioners with ( $£ 1.4 \mathrm{~m}$ ) relating to NHS South Birmingham. This is mainly due to payments held back pending achievement of CQUIN targets and payments should now start to be released. The other main area of debt relates to SLA agreements with other NHS providers ( $£ 1.8 \mathrm{~m}$ ) including Birmingham Community Healthcare ( $£ 0.4 \mathrm{~m}$ ), Sandwell and West Birmingham ( $£ 0.3 \mathrm{~m}$ ) and Heart of England NHS Foundation Trust ( $£ 0.3 \mathrm{~m}$ ). These amounts are typically matched by reciprocal creditor balances and therefore do not impact significantly on cash-flow.

Table 11 - Analysis of Current Assets (excluding Inventories and Cash)

|  | Actual <br> Jan 2012 <br>  <br> £m |  |
| :--- | ---: | ---: |
| Trade Receivables | 16.1 | Forecast <br> Jan 2012 <br> £m |
| Bad Debt Provision | -0.9 | $\mathbf{2 6 . 4}$ |
| Other Receivables | 5.6 | -2.3 |
| Trade and Other Receivables | $\mathbf{2 0 . 8}$ | 3.6 |
| Accrued Income | 9.1 | $\mathbf{2 7 . 7}$ |
| Other Financial Assets | $\mathbf{9 . 1}$ | 9.8 |
| Prepayments | 8.0 | $\mathbf{9 . 8}$ |
| Deferred Asset | 0.0 | 4.8 |
| Other Current Assets | $\mathbf{8 . 0}$ | 0.0 |
| TOTAL | $\mathbf{3 7 . 9}$ | $\mathbf{4 . 8}$ |
|  |  | $\mathbf{4 2 . 3}$ |

Table 12 - Aged Debt Analysis of Trade Receivables due within One Year


## 8. Cash Flow

A cash flow statement is included as Appendix F showing actual cash received and paid out against forecast. Table 13 below shows the cash balance at month end along with the minimum and maximum daily bank balance in the month and a twelve month rolling average bank balance. The actual cashbook balance at 31 January 2012 was $£ 68.7 \mathrm{~m}$ which is ahead of plan by $£ 21.0 \mathrm{~m}$. This reflects favourable movements in working capital, with debtors being below plan and creditors above plan, and the slippage against the capital programme. Consequently the twelve month rolling average has remained stable over recent months rather than reducing as planned.

Table 13 - Cash Flow


## 9. Working Capital Facility

The Trust has a working capital facility of $£ 30.0 \mathrm{~m}$ in line with the 2011/12 Annual Plan. This facility is necessary to meet Monitor's liquidity ratio requirements. The overdraft has not been used to date and there are no plans to call on the facility in the immediate future.

## 10. Monitor Ratios

### 10.1 Borrowing Ratios

The PFI new hospital is incorporated into the Trust's Prudential Borrowing Code as the agreement is considered to be a form of financing or loan. Therefore, the Tier 2 Borrowing Ratios now apply:

Table 14 - Borrowing Ratios

| Borrowing Ratio: | Limit | Annual Plan - Mar <br> $\mathbf{2 0 1 2}$ | Actual - Jan 2012 |
| :--- | :---: | :---: | :---: |
| Minimum Dividend Cover | $>1.0$ | $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ |
| Minimum Interest Cover | $>2.0$ | 2.2 | 2.4 |
| Minimum Debt Service Cover | $>1.5$ | 1.3 | 1.4 |
| Maximum Debt Service to <br> Revenue | $<10 \%$ | $5.1 \%$ | $4.9 \%$ |

The first three ratios compare how many times the Trust's income and expenditure surplus can cover the PDC dividend, the interest payable on the PFI loan and the debt service of the PFI loan respectively (debt service is the sum of interest paid and the capital repayment of the loan). The final ratio compares how many times the Trust's total income covers the Debt Service on the PFI loan.

The Annual Plan suggests that the Trust will be slightly under the Tier 2 Limit for Minimum Debt Service cover ratio with a ratio of 1.3 (against a target of 1.5). Monitor's prudential borrowing guidance allows for borrowing limits to be authorised which exceed the ratios in certain circumstances (for example, but not limited to, a major renovation or redevelopment programme). This does not affect the Financial Risk Rating however access to potential additional borrowing (e.g. Finance Leases) may be restricted.

The Trust's current Prudential Borrowing Limit is $£ 564.5 \mathrm{~m}$.

### 10.2 Financial Risk Rating

The Financial Risk Rating (FRR) remains at 3 based on the Trust's 2011/12 Annual Plan and the latest results published by Monitor (Quarter 2). Current financial performance indicates that this rating should be maintained throughout the remainder of the 2011/12 financial year. The rating is set between 1 (worst) and 5 (best) based on a series of financial metrics.

## 11. Conclusion

The Trust has reported a $£ 1.744 \mathrm{~m}$ income and expenditure surplus for the first ten months of the financial year. This represents a favourable variance of $£ 1.444 \mathrm{~m}$ compared to the planned $£ 0.300 \mathrm{~m}$ surplus (before exceptional costs). This includes a benefit of $£ 1.314 \mathrm{~m}$ relating to changes in the accounting treatment for Donated Assets. Excluding this the Trust would have reported an underlying surplus (before exceptional costs) of $£ 0.430 \mathrm{~m}$ as at the end of January 2012, slightly ahead of the planned $£ 0.300 \mathrm{~m}$ surplus. To date transition costs of $£ 4.235 \mathrm{~m}$ have been incurred and the final element of the planned new hospital impairment has been recognised ( $£ 49.060 \mathrm{~m}$ ). Including all these items, the overall deficit at 31 January 2012 is ( $£ 51.551 \mathrm{~m}$ ).

## 12. Recommendations

The Board of Directors is asked to:

- Receive the contents of this report


Mike Sexton
Director of Finance
15 February 2012

UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST
STATEMENT OF COMPREHENSIVE INCOME - ANALYSIS BY EXECUTIVE DIRECTOR

|  | PERIOD |  |  |  | YEAR TO DATE |  |  | FORECAST OUTTURN |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { BUDGET } \\ & \text { E'000 } \end{aligned}$ | $\begin{aligned} & \text { ACTUAL } \\ & \text { E'000 }^{2} \end{aligned}$ | VARIANCE £'000 | BUDGET | BUDGET HOLDER | $\begin{aligned} & \text { BUDGET } \\ & \text { £'000 }^{\prime} \end{aligned}$ | $\begin{aligned} & \text { ACTUAL } \\ & \text { £ }^{\prime} 000 \end{aligned}$ | VARIANCE £'000 | $\begin{aligned} & \text { BUDGET } \\ & £^{\prime} 000 \end{aligned}$ | $\begin{gathered} \text { ACTUAL } \\ \text { £'000 }^{\prime} \end{gathered}$ | VARIANCE $£^{\prime} 000$ |
| 341 | 418 |  | CHIEF EXECUTIVE | DIRECT INCOME <br> DIRECT EXPENDITURE PAY Julie Moore | 3,803 | 4,107 | 304 | 4,465 | 4,465 | 0 |
| (881) | (903) | (22) |  |  | $(9,035)$ | $(9,002)$ | 33 | $(10,789)$ | $(10,789)$ | 0 |
| (347) | (379) | (32) |  | DIRECT EXPENDITURE PAY NON PAY | $(3,810)$ | $(4,147)$ | (337) | $(4,483)$ | $(4,483)$ | 0 |
| (887) | (864) | 23 |  | TOTAL | $(9,042)$ | $(9,042)$ | 0 | $(10,807)$ | $(10,807)$ | 0 |
| 600 | 0 | (600) | RESERVES | $\begin{array}{ll}\text { SPECIFIC } \\ \text { GENERAL } & \text { Julie Moore }\end{array}$ | $(1,900)$ | 0 | 1,900 | $(6,016)$ | $(5,824)$ | 192 |
| (156) | 0 |  |  |  | $(1,559)$ | 0 | 1,559 | $(1,871)$ | 0 | 1,871 |
| 444 | 0 | (444) |  | TOTAL | $(3,459)$ | 0 | 3,459 | $(7,887)$ | $(5,824)$ | 2,063 |
| 554 | 497 | (57) | DIRECTOR OF FINANCE | DIRECT INCOME  Mike Sexton <br> DIRECT EXPENDITURE PAY   <br>  NON PAY  <br> TOTAL   | 6,865 | 7,409 | 544 | 7,943 | 7,943 | 0 |
| (905) | (909) | (4) |  |  | $(6,251)$ | $(6,588)$ | (337) | $(7,480)$ | $(7,480)$ | 0 |
| (305) | (318) | (13) |  |  | $(3,212)$ | $(3,496)$ | (284) | $(3,823)$ | $(3,823)$ | 0 |
| (656) | (730) | (74) |  |  | $(2,598)$ | $(2,675)$ | (77) | $(3,360)$ | $(3,360)$ | 0 |
| 139 | 114 | (25) | CHIEF NURSE | DIRECT INCOME Kay Fawcett <br> DIRECT EXPENDITURE PAY  <br> TOTAL NON PAY | 1,688 | 1,581 | (107) | 2,024 | 2,024 | 0 |
| $(1,507)$ | $(1,526)$ | (19) |  |  | $(13,702)$ | $(14,025)$ | (323) | $(16,379)$ | $(16,379)$ | 0 |
| (380) | (362) | 18 |  |  | $(3,402)$ | $(3,207)$ | 195 | $(4,097)$ | $(4,097)$ | 0 |
| $(1,748)$ | $(1,774)$ | (26) |  |  | $(15,416)$ | $(15,651)$ | (235) | $(18,452)$ | $(18,452)$ | 0 |
| 39,943 | 41,801 | 1,858 | CHIEF OPERATING OFFICER | DIRECT INCOME Kevin Bolger <br> DIRECT EXPENDITURE PAY  <br> TOTAL NON PAY | 389,507 | 402,620 | 13,113 | 468,603 | 475,599 | 6,996 |
| $(19,715)$ | $(20,144)$ | (429) |  |  | $(194,123)$ | $(202,859)$ | $(8,736)$ | $(232,920)$ | $(239,476)$ | $(6,556)$ |
| $(12,602)$ | $(13,397)$ | (795) |  |  | $(128,193)$ | $(135,715)$ | $(7,522)$ | $(148,632)$ | $(151,135)$ | $(2,503)$ |
| 7,626 | 8,260 | 634 |  |  | 67,191 | 64,046 | $(3,145)$ | 87,051 | 84,988 | $(2,063)$ |
| 2,482 | 2,588 | 106 | DIRECTOR OF DELIVERY | DIRECT INCOME Tim Jones  <br> DIRECT EXPENDITURE PAY   <br>  NON PAY  <br> TOTAL   | 31,811 | 32,090 | 279 | 37,563 | 37,563 | 0 |
| (928) | (940) | (12) |  |  | $(8,263)$ | $(8,232)$ | 31 | $(10,515)$ | $(10,515)$ | 0 |
| $(1,187)$ | $(1,283)$ | (96) |  |  | $(10,931)$ | $(11,224)$ | (293) | $(12,636)$ | $(12,636)$ | 0 |
| 367 | 365 | (2) |  |  | 12,617 | 12,634 | 17 | 14,412 | 14,412 | 0 |
| 1,359 | 1,469 | 110 | NEW HOSPITAL DIRECTOR | DIRECT INCOME Morag Jackson <br> DIRECT EXPENDITURE PAY  <br> TOTAL  | 13,379 | 14,187 | 808 | 16,090 | 16,090 | 0 |
| (253) | (258) | (5) |  |  | $(2,401)$ | $(2,449)$ | (48) | $(2,746)$ | $(2,746)$ | 0 |
| $(5,119)$ | $(5,232)$ | (113) |  |  | $(48,435)$ | $(49,234)$ | (799) | $(60,083)$ | $(60,083)$ | 0 |
| $(4,013)$ | $(4,021)$ | (8) |  |  | $(37,457)$ | $(37,496)$ | (39) | $(46,739)$ | $(46,739)$ | 0 |
| 1,355 | 1,382 | 27 | MEDICAL DIRECTOR | DIRECT INCOME Dr David Rosser <br> DIRECT EXPENDITURE PAY  <br> TOTAL NON PAY <br> TA  | 13,522 | 13,797 | 275 | 16,142 | 16,142 | 0 |
| (879) | (819) | 60 |  |  | $(8,890)$ | $(8,638)$ | 252 | $(10,648)$ | $(10,648)$ | 0 |
| (109) | (202) | (93) |  |  | $(2,168)$ | $(2,707)$ | (539) | $(2,412)$ | $(2,412)$ | 0 |
| 367 | 361 | (6) |  |  | 2,464 | 2,452 | (12) | 3,082 | 3,082 | 0 |
| 123 | 146 | 23 | CAPITAL CHARGES | DIRECT INCOME <br> DIRECT EXPENDITURE PAY <br> NON PAY <br> TOTAL | 1,225 | 2,846 | 1,621 | 1,470 | 1,470 | 0 |
| 0 | 0 | 0 |  |  | 0 | 0 | 0 | 0 | 0 | 0 |
| $(1,523)$ | $(1,518)$ | 5 |  |  | $(15,225)$ | $(15,370)$ | (145) | $(18,270)$ | $(18,270)$ | 0 |
| $(1,400)$ | $(1,372)$ | 28 |  |  | $(14,000)$ | $(12,524)$ | 1,476 | $(16,800)$ | $(16,800)$ | 0 |
| 46,296 | 48,415 | 2,119 | TOTAL | ```INCOME PAY NON PAY SURPLUS BEFORE EXCEPTIONAL ITEMS``` | 461,800 | 478,637 | 16,837 | 554,300 | 561,296 | 6,996 |
| $(24,506)$ | $(25,499)$ | (993) |  |  | $(246,300)$ | $(251,793)$ | $(5,493)$ | $(295,200)$ | $(297,383)$ | $(2,183)$ |
| $(21,690)$ | $(22,691)$ | $(1,001)$ |  |  | $(215,200)$ | $(225,100)$ | $(9,900)$ | $(258,600)$ | $(263,413)$ | $(4,813)$ |
| 100 | 225 | 125 |  |  | 300 | 1,744 | 1,444 | 500 | 500 | 0 |
| 0 | 0 | 0 | PROPERTY IMPAIRMENT TRANSISTION COSTS OVERALL SURPLUS I (DEFICIT) |  | $(49,100)$ | $(49,060)$ | 40 | $(49,100)$ | $(49,100)$ | 0 |
| (292) | 59 | 351 |  |  | $(2,917)$ | $(4,235)$ | $(1,318)$ | $(3,500)$ | $(3,500)$ | 0 |
| (192) | 284 | 476 |  |  | $(51,717)$ | $(51,551)$ | 166 | $(52,100)$ | $(52,100)$ | 0 |

UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST
FINANCIAL PERFORMANCE - PERIOD ENDING
31st January 2012
STATEMENT OF COMPREHENSIVE INCOME - CHIEF OPERATING OFFICER

|  | PERIOD |  | BUDGET BUDGET HOLDER |  | YEAR TO DATE |  |  | FORECAST OUTTURN |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { BUDGET } \\ & £^{\prime} 000 \end{aligned}$ | ACTUAL £'000 | VARIANCE $£^{\prime} 000$ |  |  | $\begin{aligned} & \text { BUDGET } \\ & \text { f'000 }^{\prime} \end{aligned}$ | ACTUAL £ $^{\prime} 000$ | VARIANCE $£^{\prime} 000$ | $\begin{aligned} & \text { BUDGET } \\ & \text { £'000 }^{\prime} \end{aligned}$ | ACTUAL $£^{\prime} 000$ | VARIANCE £'000 |
| 37,757 | 39,203 | 1,446 | HEALTHCARE INCOME | DIRECT INCOME | 370,252 | 377,484 | 7,232 | 444,071 | 450,161 | 6,090 |
| 0 | 0 | 0 |  | DIRECT EXP PAY | 0 | 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 |  | NON PAY | 0 | 0 | 0 | 0 | 0 | 0 |
| 37,757 | 39,203 | 1,446 |  | TOTAL Kevin Bolger | 370,252 | 377,484 | 7,232 | 444,071 | 450,161 | 6,090 |
| 846 | 933 | 87 | DIVISION A | DIRECT INCOME | 8,160 | 8,700 | 540 | 9,779 | 9,964 | 185 |
| $(7,383)$ | $(7,649)$ | (266) |  | DIRECT EXP PAY | $(72,249)$ | $(74,208)$ | $(1,959)$ | $(86,730)$ | $(88,379)$ | $(1,649)$ |
| $(2,729)$ | $(3,053)$ | (324) |  | NON PAY | $(26,620)$ | $(29,181)$ | $(2,561)$ | $(32,209)$ | $(33,718)$ | $(1,509)$ |
| $(9,266)$ | $(9,769)$ | (503) |  | TOTAL Dr. Steve Burnley | $(90,709)$ | $(94,689)$ | $(3,980)$ | $(109,160)$ | $(112,133)$ | $(2,973)$ |
| 481 | 600 | 119 | DIVISION B | DIRECT INCOME | 4,893 | 6,305 | 1,412 | 4,903 | 6,368 | 1,465 |
| $(3,838)$ | $(3,956)$ | (118) |  | DIRECT EXP PAY | $(38,171)$ | $(40,285)$ | $(2,114)$ | $(45,678)$ | $(47,455)$ | $(1,777)$ |
| $(3,554)$ | $(3,682)$ | (128) |  | NON PAY | $(32,781)$ | $(34,301)$ | $(1,520)$ | $(39,471)$ | $(41,092)$ | $(1,621)$ |
| $(6,911)$ | $(7,038)$ | (127) |  | TOTAL Dr Nick Murphy | $(66,059)$ | $(68,281)$ | $(2,222)$ | $(80,246)$ | $(82,179)$ | $(1,933)$ |
| 670 | 745 | 75 | DIVISION C | DIRECT INCOME | 7,439 | 7,273 | (166) | 8,210 | 8,212 | 2 |
| $(3,845)$ | $(4,062)$ | (217) |  | DIRECT EXP PAY | $(37,084)$ | $(38,923)$ | $(1,839)$ | $(44,527)$ | $(45,898)$ | $(1,371)$ |
| $(3,375)$ | $(3,387)$ | (12) |  | NON PAY | $(28,079)$ | $(29,244)$ | $(1,165)$ | $(33,079)$ | $(34,674)$ | $(1,595)$ |
| $(6,550)$ | $(6,704)$ | (154) |  | TOTAL Dr David Peake | $(57,724)$ | $(60,894)$ | $(3,170)$ | $(69,396)$ | $(72,360)$ | $(2,964)$ |
| 356 | 253 | (103) | DIVISION D | DIRECT INCOME | 3,635 | 2,568 | $(1,067)$ | 4,364 | 3,513 | (851) |
| $(4,195)$ | $(4,329)$ | (134) |  | DIRECT EXP PAY | $(42,272)$ | $(44,248)$ | $(1,976)$ | $(50,729)$ | $(52,488)$ | $(1,759)$ |
| $(4,017)$ | $(3,948)$ | 69 |  | NON PAY | $(38,101)$ | $(37,116)$ | 985 | $(45,213)$ | $(43,960)$ | 1,253 |
| $(7,856)$ | $(8,024)$ | (168) |  | TOTAL Dr Prem Mahendra | $(76,738)$ | $(78,796)$ | $(2,058)$ | $(91,578)$ | $(92,935)$ | $(1,357)$ |
| (167) | 67 | 234 | CHIEF OPERATING OFFICER | DIRECT INCOME | $(4,872)$ | 290 | 5,162 | $(2,724)$ | $(2,619)$ | 105 |
| (454) | (148) | 306 |  | DIRECT EXP PAY | $(4,347)$ | $(5,195)$ | (848) | $(5,256)$ | $(5,256)$ | 0 |
| 1,073 | 673 | (400) |  | NON PAY | $(2,612)$ | $(5,873)$ | $(3,261)$ | 1,340 | 2,309 | 969 |
| 452 | 592 | 140 |  | TOTAL Kevin Bolger | $(11,831)$ | $(10,778)$ | 1,053 | $(6,640)$ | $(5,566)$ | 1,074 |
| 39,943 | 41,801 | 1,858 | TOTAL OPERATIONAL | INCOME | 389,507 | 402,620 | 13,113 | 468,603 | 475,599 | 6,996 |
| $(19,715)$ | $(20,144)$ | (429) | DIVISIONS | PAY | $(194,123)$ | $(202,859)$ | $(8,736)$ | $(232,920)$ | $(239,476)$ | $(6,556)$ |
| $(12,602)$ | $(13,397)$ | (795) |  | NON PAY | $(128,193)$ | $(135,715)$ | $(7,522)$ | $(148,632)$ | $(151,135)$ | $(2,503)$ |
| 7,626 | 8,260 | 634 |  | TOTAL SURPLUS / (DEFICIT) | 67,191 | 64,046 | $(3,145)$ | 87,051 | 84,988 | $(2,063)$ |

UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST

|  | Period To date |  |  | Forecast Out-turn |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Budget | Actual | Variance | Budget | Actual | Variance |
|  | $£^{\prime} 000$ | $£^{\prime} 000$ | £'000 | $£^{\prime} 000$ | $£^{\prime} 000$ | £'000 |
| Income |  |  |  |  |  |  |
| -Clinical - NHS | 361,300 | 374,634 | 13,334 | 440,313 | 445,313 | 5,000 |
| -Clinical - Non NHS | 10,800 | 10,080 | (720) | 13,406 | 12,406 | $(1,000)$ |
| -Other | 89,200 | 93,297 | 4,097 | 99,980 | 102,976 | 2,996 |
| TOTAL INCOME | 461,300 | 478,011 | 16,711 | 553,700 | 560,696 | 6,996 |
| Operating Expenses |  |  |  |  |  |  |
| -Pay Costs | $(246,300)$ | $(251,822)$ | $(5,522)$ | $(295,200)$ | $(297,383)$ | $(2,183)$ |
| -Non Pay | $(183,900)$ | $(193,556)$ | $(9,656)$ | $(220,842)$ | $(225,655)$ | $(4,813)$ |
| -Depreciation | $(15,200)$ | $(15,375)$ | (175) | $(18,200)$ | $(18,200)$ | 0 |
| TOTAL EXPENDITURE | $(445,400)$ | $(460,753)$ | $(15,353)$ | $(534,243)$ | $(541,239)$ | $(6,996)$ |
| OPERATING SURPLUS | 15,900 | 17,258 | 1,358 | 19,457 | 19,457 | 0 |
| Interest Receivable | 500 | 614 | 114 | 600 | 600 | 0 |
| Interest Payable | $(14,400)$ | $(14,396)$ | 4 | $(17,452)$ | $(17,452)$ | 0 |
| Contingent Rental | $(1,700)$ | $(1,732)$ | (32) | $(2,105)$ | $(2,105)$ |  |
| PDC Dividends Payable | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS FOR THE FINANCIAL YEAR | 300 | 1,744 | 1,444 | 500 | 500 | 0 |
| Transistion Costs | $(2,917)$ | $(4,235)$ | $(1,318)$ | $(3,500)$ | $(3,500)$ | 0 |
| Impairments on Property | $(49,100)$ | $(49,060)$ | 40 | $(49,100)$ | $(49,100)$ | 0 |
| RETAINED SURPLUS FOR THE YEAR | $(51,717)$ | $(51,551)$ | 166 | $(52,100)$ | $(52,100)$ | 0 |


| $\begin{gathered} \text { BUDGET } \\ £^{\prime} 000 \end{gathered}$ | PERIOD ACTUAL £'000 $^{\prime}$ | VARIANCE £'000 | SCHEME | TO DATE |  |  | FORECAST OUTTURN |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{gathered} \text { BUDGET } \\ \text { £'000 } \end{gathered}$ | $\begin{aligned} & \text { ACTUAL } \\ & £^{\prime} 000 \end{aligned}$ | VARIANCE £'000 | $\begin{gathered} \text { BUDGET } \\ \text { £'000 }^{2} \end{gathered}$ | ACTUAL £'000 | VARIANCE £'000 |
| 50 | 13 | 37 | Bfwd Schemes 10-11 | 445 | 163 | 282 | 495 | 330 | 0 |
| 200 | 10 | 190 | Tomotherapy | 4,100 | 3,748 | 352 | 4,200 | 3,900 | 0 |
| 75 | 31 | 44 | IT Strategy and Infrastructure 11/12 | 1,225 | 1,056 | 169 | 1,295 | 1,295 | 0 |
| 25 | 0 | 25 | Chief Operating Officer Discretionary Capital | 250 | 43 | 207 | 300 | 300 | 0 |
| 100 | 603 | (503) | Equipment Replacement | 2,200 | 2,095 | 105 | 2,300 | 2,100 | 0 |
| 50 | 9 |  | Equipment Other | 1,368 | 1,667 | (299) | 1,368 | 1,783 | 0 |
| 495 | 98 | 397 | Retained Estate \& Plaza | 3,685 | 334 | 3,351 | 4,225 | 1,825 | 0 |
| 75 | 452 | (377) | New Hospital | 1,250 | 630 | 620 | 1,309 | 809 | 0 |
| (42) | 0 | (42) | Slippage | (417) | 0 | (417) | (500) | (500) | 0 |
| 1,028 | 1,216 | (229) | Capital Programme | 14,106 | 9,736 | 4,370 | 14,992 | 11,842 | 0 |

## UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST

FINANCIAL PERFORMANCE - PERIOD ENDING

## AGED ANALYSIS OF TRADE RECEIVABLES

APPENDIX E

| Month | Trust Total £ | No of Invs | $\begin{aligned} & \hline \text { Current } \\ & \text { £ } \end{aligned}$ | $\begin{gathered} 30-60 \\ £ \end{gathered}$ | $\begin{gathered} 60-90 \\ £ \end{gathered}$ | $\begin{gathered} 90+ \\ £ \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MAY | $\begin{array}{r} 21,503,128 \\ 100 \% \end{array}$ | 2,085 | $\begin{array}{r} 7,315,316 \\ 34 \% \\ \hline \end{array}$ | $\begin{array}{r} 2,098,814 \\ 10 \% \end{array}$ | $\begin{array}{r} 8,061,704 \\ 37 \% \end{array}$ | $4,027,294$ $19 \%$ |
| JUNE | $\begin{array}{r} 21,225,822 \\ 100 \% \\ \hline \end{array}$ | 1,992 | $\begin{array}{r} 9,406,317 \\ 44 \% \end{array}$ | $\begin{array}{r} 3,381,319 \\ 16 \% \end{array}$ | $\begin{array}{r} 722,286 \\ 3 \% \end{array}$ | $\begin{array}{r} 7,715,901 \\ 36 \% \end{array}$ |
| JULY | $\begin{array}{r} 32,166,841 \\ 100 \% \\ \hline \end{array}$ | 2,681 | $\begin{array}{r} 18,605,732 \\ 58 \% \end{array}$ | $\begin{array}{r} 3,965,388 \\ 12 \% \end{array}$ | $\begin{array}{r} 2,683,227 \\ 8 \% \end{array}$ | $\begin{array}{r} 6,912,494 \\ 21 \% \end{array}$ |
| AUG | $\begin{array}{r} 27,336,413 \\ 100 \% \end{array}$ | 2,631 | $\begin{array}{r} 9,789,188 \\ 36 \% \end{array}$ | $\begin{array}{r} 8,366,073 \\ 31 \% \end{array}$ | $\begin{array}{r} 1,629,857 \\ 6 \% \end{array}$ | $\begin{array}{r} 7,551,295 \\ 28 \% \end{array}$ |
| SEP | $\begin{array}{r} 20,906,731 \\ 100 \% \\ \hline \end{array}$ | 2,906 | $\begin{array}{r} 9,639,869 \\ 46 \% \\ \hline \end{array}$ | $\begin{array}{r} 2,283,868 \\ 11 \% \\ \hline \end{array}$ | $\begin{array}{r} 2,872,379 \\ 14 \% \\ \hline \end{array}$ | $\begin{array}{r} 6,110,616 \\ 29 \% \\ \hline \end{array}$ |
| OCT | $\begin{array}{r} 21,818,058 \\ 100 \% \end{array}$ | 3,128 | $\begin{array}{r} 10,083,454 \\ 46 \% \end{array}$ | $\begin{array}{r} 3,675,972 \\ 17 \% \end{array}$ | 1,579,744 | $\begin{array}{r} 6,478,889 \\ 30 \% \end{array}$ |
| NOV | $\begin{array}{r} 19,034,951 \\ 100 \% \end{array}$ | 2,292 | $\begin{array}{r} 7,607,251 \\ 40 \% \end{array}$ | $\begin{array}{r} 4,347,029 \\ 23 \% \\ \hline \end{array}$ | $\begin{array}{r} 1,758,771 \\ 9 \% \end{array}$ | $\begin{array}{r} 5,321,899 \\ 28 \% \end{array}$ |
| DEC | $\begin{array}{r} 22,282,750 \\ 100 \% \end{array}$ | 3,291 | $\begin{array}{r} 12,256,401 \\ 55 \% \end{array}$ | $\begin{array}{r} 2,576,224 \\ 12 \% \end{array}$ | $\begin{array}{r} 1,873,251 \\ 8 \% \end{array}$ | $\begin{array}{r} 5,576,874 \\ 25 \% \end{array}$ |
| JAN | $\begin{array}{r} 21,459,440 \\ 100 \% \end{array}$ | 4,636 | $\begin{array}{r} 11,487,824 \\ 54 \% \end{array}$ | $\begin{array}{r} 3,679,288 \\ 17 \% \end{array}$ | 1,030,628 | $\begin{array}{r} 5,261,701 \\ 25 \% \end{array}$ |


| UNIVERSITY HOSPITALS BIR FINANCIAL PERFORMANCE CASHFLOW FORECAST 2011 |  |  | TION T |  |  |  | 31st Jan | uary 2012 |  |  |  |  |  |  |  |  |  |  |  |  |  | PENDIX F |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| INCOME | $\begin{gathered} \text { Apr } \\ \text { F/Cast } \\ \text { £000's } \end{gathered}$ | $\begin{gathered} \text { Apr } \\ \text { Actual } \\ \text { £000's } \end{gathered}$ | $\begin{gathered} \text { May } \\ \text { F/Cast } \\ \text { £000's } \end{gathered}$ | May <br> Actual <br> £000's | June F/Cast £000's | June <br> Actual <br> £000's | July F/Cast £000's | July Actual £000's | Aug F/Cast £000's | Aug Actual £000's | Sep F/Cast £000's | Sep Actual £000's | $\begin{gathered} \text { Oct } \\ \text { F/Cast } \\ \text { fooo's } \end{gathered}$ | $\begin{gathered} \text { Oct } \\ \text { Actual } \\ \text { £000's } \end{gathered}$ | $\begin{gathered} \text { Nov } \\ \text { F/Cast } \\ \text { £000's } \end{gathered}$ | Nov <br> Actual £000's | $\begin{gathered} \text { Dec } \\ \text { F/Cast } \\ \text { £000's } \end{gathered}$ | $\begin{gathered} \text { Dec } \\ \text { Actual } \\ \text { £000's } \end{gathered}$ | Jan F/Cast £000's | $\begin{gathered} \text { Jan } \\ \text { Actual } \\ \text { £000's } \end{gathered}$ | Feb F/Cast £000's | $\begin{gathered} \text { Mar } \\ \text { F/Cast } \\ \text { £000's } \end{gathered}$ |
| Contract Income Protected | 36,100 | 38,240 | 36,100 | 49,682 | 36,100 | 41,542 | 36,133 | 42,359 | 36,133 | 44,982 | 36,134 | 48,527 | 36,133 | 42,518 | 36,133 | 40,875 | 36,134 | 39,778 | 36,133 | 44,750 | 36,133 | 36,134 |
| Non Protected | 1,066 | 83 | 1,067 | 167 | 1,067 | 296 | 1,100 | 111 | 1,100 | 356 | 1,100 | 174 | 1,066 | 137 | 1,067 | 153 | 1,067 | 335 | 1,100 | 181 | 1,100 | 1,100 |
| Other Income | 8,866 | 10,916 | 8,866 | 8,366 | 8,868 | 9,502 | 8,866 | 5,961 | 8,866 | 6,017 | 8,868 | 8,032 | 8,866 | 12,768 | 8,866 | 6,202 | 8,868 | 5,328 | 8,866 | 9,469 | 8,866 | 8,868 |
| Interest Received | 33 | 16 | 33 | 12 | 34 | 13 | 67 | 76 | 67 | 15 | 66 | 13 | 33 | 85 | 33 | 13 | 34 | 314 | 67 | 91 | 66 | 67 |
| Total Received | 46,065 | 49,255 | 46,066 | 58,228 | 46,069 | 51,353 | 46,166 | 48,507 | 46,166 | 51,370 | 46,168 | 56,746 | 46,098 | 55,507 | 46,099 | 47,243 | 46,103 | 45,754 | 46,166 | 54,492 | 46,165 | 46,169 |
| EXPENDITURE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Pay | 24,700 | 27,687 | 24,700 | 24,174 | 24,700 | 24,231 | 24,633 | 23,921 | 24,633 | 24,457 | 24,634 | 27,911 | 24,600 | 24,074 | 24,600 | 24,622 | 24,600 | 24,345 | 24,466 | 24,353 | 24,467 | 24,467 |
| Non Pay | 16,433 | 16,574 | 16,433 | 16,260 | 16,434 | 15,600 | 16,366 | 25,866 | 16,367 | 19,023 | 16,367 | 31,156 | 16,366 | 18,634 | 16,367 | 20,918 | 16,367 | 21,003 | 16,366 | 20,265 | 16,367 | 17,555 |
| PDC Dividend | 0 | 0 | 0 | 0 | 0 |  | 0 | 0 | 0 | 0 | 0 | 131 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PFI - Specific | 1,600 | 1,441 | 1,600 | 1,466 | 1,600 | 2,486 | 1,700 | 1,962 | 1,700 | 1,956 | 1,700 | 1,893 | 1,800 | 2,002 | 1,800 | 1,945 | 1,800 | 1,994 | 1,766 | 2,052 | 1,767 | 1,767 |
| Capital | 966 | 427 | 967 | 497 | 967 | 757 | 1,466 | 498 | 1,467 | 747 | 1,467 | 3,231 | 1,933 | 1,020 | 1,933 | 882 | 1,934 | 963 | 633 | 1,487 | 633 | 3,034 |
| Total Payments | 43,699 | 46,129 | 43,700 | 42,398 | 43,701 | 43,074 | 44,165 | 52,246 | 44,167 | 46,183 | 44,168 | 64,322 | 44,699 | 45,730 | 44,700 | 48,367 | 44,701 | 48,305 | 43,231 | 48,158 | 43,234 | 46,823 |
| Net Inflow(outflow) | 2,366 | 3,127 | 2,366 | 15,830 | 2,368 | 8,279 | 2,001 | $(3,740)$ | 1,999 | 5,187 | 2,000 | $(7,576)$ | 1,399 | 9,778 | 1,399 | $(1,124)$ | 1,402 | $(2,550)$ | 2,935 | 6,334 | 2,931 | (654) |
| FINANCING |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Interest Expense on PFI Scheme | $(1,266)$ | $(1,273)$ | $(1,267)$ | $(1,273)$ | $(1,267)$ | $(1,242)$ | $(1,466)$ | $(1,470)$ | $(1,467)$ | $(1,470)$ | $(1,467)$ | $(1,423)$ | $(1,566)$ | $(1,572)$ | $(1,567)$ | $(1,522)$ | $(1,567)$ | $(1,572)$ | $(1,533)$ | $(1,579)$ | $(1,533)$ | $(1,534)$ |
| Capital PFI | (800) | (795) | (800) | (795) | (800) | (776) | (733) | $(1,019)$ | (733) | (623) | (734) | (603) | (966) | $(1,074)$ | (967) | $(1,125)$ | (967) | $(1,162)$ | $(1,133)$ | (997) | $(1,133)$ | $(1,134)$ |
| PFI - Variations | 0 | 0 | 0 | (140) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Restructuring Costs | (300) | (293) | (300) | (280) | (300) | (818) | (300) | (525) | (300) | (573) | (300) | (591) | (300) | (404) | (300) | (359) | (300) | (452) | (300) | 60 | (300) | (200) |
| Movement on Other Grants/Capital | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 94 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,400 |
| CASH BALANCES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Opening balance | 61,988 | 61,988 | 61,988 | 62,754 | 61,987 | 76,096 | 61,988 | 81,539 | 61,490 | 74,879 | 60,989 | 77,400 | 60,488 | 67,207 | 59,056 | 73,934 | 57,620 | 69,805 | 56,188 | 64,069 | 56,158 | 56,123 |
| Bank balances c/f | 61,988 | 62,754 | 61,987 | 76,096 | 61,988 | 81,539 | 61,490 | 74,879 | 60,989 | 77,400 | 60,488 | 67,207 | 59,056 | 73,934 | 57,620 | 69,805 | 56,188 | 64,069 | 56,158 | 67,887 | 56,123 | 55,000 |
| Cash Held/Agency Bal | 21 | 25 |  | 23 |  | 24 |  | 24 |  | 24 |  | 23 |  | 24 |  | 24 |  | 24 |  | 22 |  |  |
| Pharmacy@QEHB Ltd |  |  |  |  |  |  |  |  |  |  |  |  |  | 82 |  | 76 |  | 143 |  | 748 |  |  |
| Total | 62,009 | 62,779 | 61,987 | 76,119 | 61,988 | 81,563 | 61,490 | 74,903 | 60,989 | 77,424 | 60,488 | 67,230 | 59,056 | 74,040 | 57,620 | 69,905 | 56,188 | 64,236 | 56,158 | 68,657 | 56,123 | 55,000 |


|  |  | ACTIVITY |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Specialty | Target | Actual | Variance |  |  |
| Services under PbR | Elective | Emergency | Elective $\quad$ Emergency | Elective Emergency |  |


| Specialty Group: 1 - Division A |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Anaesthetics | 0 | 0 | 0 | 0 | 0 | 0 |
| Critical Care Medicine | 0 | 20 | 2 | 13 | 2 | -7 |
| Interventional Radiology | 0 | 0 | 508 | 0 | 508 | 0 |
| Rehabilitation | 22 | 20 | 12 | 10 | -10 | -10 |
|  | 22 | 39 | 522 | 23 | 500 | -16 |
| Specialty Group: 2 - Division B |  |  |  |  |  |  |
| Breast Surgery | 330 | 2 | 323 | 2 | -7 | 1 |
| Cardiology | 2,366 | 959 | 2,039 | 993 | -327 | 35 |
| Cardiothoracic Surgery | 500 | 204 | 451 | 248 | -49 | 44 |
| Cardiothoracic Transplantation | 0 | 0 | 5 | 1 | 5 | 1 |
| Colorectal Surgery | 1,677 | 1,269 | 1,755 | 181 | 78 | -1,088 |
| Endoscopy | 0 | 0 | 0 | 0 | 0 | 0 |
| Gastroenterology | 3,731 | 247 | 3,316 | 216 | -415 | -31 |
| General Surgery | 1,987 | 1,630 | 2,119 | 3,060 | 132 | 1,430 |
| Hepatobiliary \& Pancreatic Surgery | 642 | 219 | 722 | 198 | 80 | -21 |
| Hepatology | 846 | 182 | 932 | 166 | 86 | -16 |
| Liver Transplantation | 0 | 0 | 0 | 0 | 0 | 0 |
| Nephrology | 762 | 834 | 611 | 986 | -151 | 152 |
| Renal Surgery | 0 | 0 | 0 | 0 | 0 | 0 |
| Renal Transplantation | 0 | 0 | 0 | 0 | 0 | 0 |
| Transplantation Surgery | 5 | 32 | 4 | 44 | -1 | 13 |
| Upper Gastrointestinal Surgery | 136 | 2 | 144 | 1 | 8 | -1 |
| Vascular Surgery | 817 | 134 | 795 | 127 | -22 | -7 |
|  | 13,797 | 5,711 | 13,216 | 6,223 | -581 | 512 |
| Specialty Group: 3 - Division C |  |  |  |  |  |  |
| Accident \& Emergency | 4 | 854 | 1 | 580 | -3 | -274 |
| Dermatology | 470 | 14 | 762 | 13 | 292 | -1 |
| Diabetic Medicine | 683 | 0 | 618 | 0 | -65 | 0 |
| Endocrinology | 504 | 48 | 574 | 6 | 70 | -42 |
| General Medicine | 188 | 11,185 | 197 | 12,356 | 10 | 1,171 |
| Genitourinary Medicine | 7 | 14 | 6 | 15 | -1 | 1 |
| Geriatric Medicine | 2 | 762 | 2 | 637 | 0 | -125 |
| Ophthalmology | 2,936 | 12 | 2,046 | 8 | -890 | -4 |
| Infectious Diseases | 0 | 5 | 0 | 1 | 0 | -4 |
| Pain Management | 1,160 | 2 | 1,153 | 3 | -7 | 1 |
| Respiratory Medicine | 79 | 383 | 649 | 344 | 570 | -39 |
| Rheumatology | 575 | 5 | 490 | 0 | -85 | -5 |
|  | 6,605 | 13,284 | 6,498 | 13,963 | -107 | 679 |
| Specialty Group: 4 - Division D |  |  |  |  |  |  |
| Blood and Marrow Transplantation | 8 | 3 | 12 | 2 | 5 | -1 |
| Burns care | 1 | 6 | 7 | 59 | 6 | 53 |
| Clinical Oncology | 742 | 590 | 777 | 501 | 35 | -89 |
| Clinical Haematology | 2,519 | 514 | 2,714 | 490 | 196 | -24 |
| ENT | 1,287 | 345 | 1,420 | 334 | 133 | -11 |
| Maxillo-facial surgery | 813 | 425 | 877 | 433 | 64 | 9 |
| Medical Oncology | 449 | 386 | 423 | 396 | -26 | 10 |
| Neurology | 1,323 | 154 | 1,857 | 148 | 534 | -6 |
| Neurosurgery | 2,115 | 1,025 | 1,726 | 1,087 | -389 | 62 |
| Plastic Surgery | 2,058 | 468 | 2,216 | 483 | 158 | 15 |
| Trauma \& Orthopaedics | 2,067 | 1,622 | 1,894 | 1,777 | -173 | 156 |
| Urology | 2,004 | 779 | 1,879 | 361 | -125 | -418 |
|  | 15,384 | 6,315 | 15,802 | 6,071 | 418 | -244 |
| Summary: Services Under PbR | 35,808 | 25,349 | 36,038 | 26,280 | 230 | 931 |

Specialty

| Specialty | ACTIVITY |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Target | Actual |  | Variance |  |
|  | Elective Emergency | Elective | Emergency | Elective | Emergency |

## Services at Local Prices

Specialty Group: 1 - Division A

| Anaesthetics | 0 | 0 | 0 | 0 | 0 | 0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Critical Care Medicine | 0 | 1 | 0 | 0 | 0 | -1 |
| Interventional Radiology | 0 | 0 | 8 | 0 | 8 | 0 |
| Rehabilitation | 1 | 0 | 0 | 0 | -1 | 0 |
|  | 1 | 1 | 8 | 0 | 7 | -1 |
| Specialty Group: 2 - Division B |  |  |  |  |  |  |
| Breast Surgery | 2 | 0 | 10 | 0 | 9 | 0 |
| Cardiology | 47 | 24 | 61 | 87 | 14 | 63 |
| Cardiac MRI | 94 | 0 | 124 | 0 | 30 | 0 |
| Cardiac Surgery | 0 | 0 | 0 | 0 | 0 | 0 |
| Cardiothoracic Surgery | 96 | 4 | 118 | 3 | 22 | -1 |
| Thoracic Surgery | 0 | 0 | 0 | 0 | 0 | 0 |
| Cardiothoracic Transplantation | 14 | 9 | 1 | 7 | -13 | -2 |
| Colorectal Surgery | 44 | 1 | 36 | 0 | -8 | -1 |
| Gastroenterology | 41 | 3 | 28 | 1 | -13 | -2 |
| General Surgery | 158 | 3 | 191 | 3 | 33 | 0 |
| Hepatobiliary \& Pancreatic Surgery | 38 | 10 | 143 | 6 | 106 | -4 |
| Hepatology | 40 | 34 | 44 | 51 | 4 | 17 |
| Liver Transplantation | 9 | 2 | 0 | 0 | -9 | -2 |
| Nephrology | 47 | 6 | 49 | 8 | 2 | 2 |
| Renal Surgery | 0 | 0 | 0 | 0 | 0 | 0 |
| Renal Transplantation | 113 | 16 | 95 | 13 | -18 | -3 |
| Transplant Surgery | 0 | 0 | 0 | 0 | 0 | 0 |
| Upper Gastrointestinal Surgery | 2 | 0 | 3 | 0 | 1 | 0 |
| Vascular Surgery | 43 | 0 | 49 | 0 | 6 | 0 |
|  | 787 | 111 | 952 | 179 | 165 | 68 |
| Specialty Group: 3 - Division C |  |  |  |  |  |  |
| Accident \& Emergency | 0 | 27 | 0 | 40 | 0 | 13 |
| Dermatology | 28 | 0 | 23 | 0 | -5 | 0 |
| Diabetic Medicine | 0 | 0 | 0 | 0 | 0 | 0 |
| Endocrinology | 4 | 2 | 10 | 0 | 6 | -2 |
| General Medicine | 5 | 354 | 3 | 349 | -2 | -5 |
| Geriatric Medicine | 0 | 16 | 0 | 5 | 0 | -11 |
| Genitourinary Medicine | 0 | 0 | 1 | 0 | 1 | 0 |
| Infectious Diseases | 0 | 0 | 0 | 0 | 0 | 0 |
| Ophthalmology | 50 | 0 | 39 | 0 | -11 | 0 |
| Pain Management | 37 | 0 | 46 | 0 | 9 | 0 |
| Respiratory Medicine | 1 | 7 | 4 | 6 | 3 | -1 |
| Rheumatology | 11 | 0 | 7 | 0 | -4 | 0 |
|  | 134 | 405 | 133 | 400 | -1 | -5 |
| Specialty Group: 4 - Division D |  |  |  |  |  |  |
| Audiology | 0 | 0 | 0 | 0 | 0 | 0 |
| Bone \& Marrow Transplantation | 34 | 0 | 15 | 0 | -19 | 0 |
| Blood and Marrow Transplantation | 2 | 0 | 4 | 0 | 3 | 0 |
| Burns care | 8 | 167 | 17 | 325 | 10 | 159 |
| Clinical Oncology | 19 |  | 28 | 1 | 9 | 0 |
| Clinical Haematology | 6 | 3 | 56 | 2 | 50 | -1 |
| ENT | 84 | 0 | 82 | 0 | -2 | 0 |
| Maxillo-facial surgery | 102 | 5 | 111 | 10 | 9 | 5 |
| Medical Oncology | 70 | 29 | 95 | 52 | 25 | 24 |
| Neurology | 18 | 2 | 86 | 1 | 68 | -1 |
| Neurosurgery | 192 | 6 | 152 | 5 | -40 | -1 |
| Plastic Surgery | 84 | 33 | 97 | 26 | 13 | -7 |
| Trauma \& Orthopaedics | 89 | 14 | 92 | 12 | 3 | -2 |
| Urology | 139 | 2 | 101 | 1 | -38 | -1 |
|  | 845 | 261 | 936 | 435 | 91 | 174 |


| Specialty | ACTIVITY |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Target |  | Actual |  | Variance |  |
|  | Elective | Emergency | Elective | Emergency | Elective | Emergency |
| Summary: Services at Local Prices | 1,767 | 778 | 2,029 | 1,014 | 262 | 236 |
| Summary PBR \& Local Prices | 37,575 | 26,127 | 38,067 | 27,294 | 492 | 1,167 |

UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST
SLAM REPORT: Outpatient Activity by Division [Month 9 - April-December 2011]

| Specialty | ACTIVITY |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Target |  |  | Actual |  |  | Variance |  |  |
|  | New | Follow-Up | Procedure | New | Follow-Up | Procedure | New | Follow-Up | Procedure |

## Services under PbR

Specialty Group: 1 - Division A
Chemical Pathology
Physiotherapy
Podiatry
Rehabilitation
Speech \& Language Therapy
Specialty Group: 2 - Division B
Breast Surgery
Cardiology
Cardiothoracic Surgery
Cardiothoracic Transplantation
Colorectal Surgery
Gastroenterology
General Surgery
Hepatobiliary \& Pancreatic Surgery

Hepatology
Nephrology
Transplantation Surgery
Upper Gastrointestinal Surgery
Vascular Surgery

Specialty Group: 3 - Division C
Accident \& Emergency
Diabetic Medicine
Dermatology
Endocrinology
General Medicine
GenitoUrinary Medicine
Geriatric Medicine
Ophthalmology
Pain Management
Respiratory Medicine
Respiratory Physiology
Rheumatology
Infectious Diseases

Specialty Group: 4 - Division D
Burns care
Clinical Oncology
ENT
Clinical Haematology
Maxillo-facial surgery
Medical Oncology
Neurology
Neurosurgery
Transient Ischaemic Attack
Plastic Surgery
Trauma \& Orthopaedics
Urology

Summary: Services Under PbR

| 0 | 0 | 41 | 0 | 0 | 43 | 0 | 0 | 3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0 | 0 | 400 | 0 | 0 | 294 | 0 | 0 | -106 |
| 0 | 0 | 5 | 0 | 0 | 18 | 0 | 0 | 13 |
| 0 | 0 | 1 | 0 | 0 | 2 | 0 | 0 | 1 |
| 0 | 0 | 2 | 0 | 0 | 85 | 0 | 0 | 83 |
| 0 | 0 | 449 | 0 | 0 | 443 | 0 | 0 | -6 |
| 2,102 | 3,828 | 571 | 1,817 | 3,093 | 439 | -285 | -735 | -132 |
| 7,480 | 16,669 | 2,000 | 8,031 | 18,929 | 2,877 | 551 | 2,260 | 878 |
| 149 | 1,374 | 621 | 139 | 1,350 | 642 | -10 | -24 | 21 |
| 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 1 |
| 1,115 | 1,017 | 1,440 | 861 | 1,223 | 1,453 | -254 | 206 | 13 |
| 1,547 | 2,731 | 103 | 1,673 | 3,407 | 258 | 126 | 676 | 155 |
| 2,171 | 4,828 | 371 | 1,696 | 5,129 | 655 | -475 | 301 | 284 |
| 782 | 2,575 | 291 | 871 | 2,984 | 337 | 89 | 409 | 46 |
| 1,121 | 7,890 | 238 | 1,049 | 7,884 | 334 | -72 | -6 | 96 |
| 914 | 16,050 | 236 | 881 | 16,695 | 312 | -33 | 645 | 77 |
| 0 | 0 | 2 | 0 | 0 | 82 | 0 | 0 | 80 |
| 264 | 343 | 2 | 256 | 408 | 1 |  |  |  |
| 997 | 2,386 | 92 | 1,009 | 2,778 | 272 | 12 | 392 | 180 |
| 18,641 | 59,691 | 5,966 | 18,283 | 63,880 | 7,663 | -349 | 4,124 | 1,698 |
| 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | -2 |
| 367 | 3,760 | 50 | 605 | 5,148 | 58 | 238 | 1,388 | 9 |
| 5,019 | 9,194 | 5,421 | 4,374 | 8,813 | 5,968 | -646 | -381 | 547 |
| 847 | 2,658 | 14 | 1,032 | 4,465 | 194 | 185 | 1,807 | 181 |
| 796 | 4,246 | 230 | 843 | 4,808 | 9 | 47 | 562 | -221 |
| 21,877 | 10,637 | 0 | 22,505 | 11,451 | 1 | 628 | 815 | 1 |
| 479 | 707 | 9 | 392 | 681 | 5 | -87 | -26 | -4 |
| 5,291 | 16,798 | 1,059 | 4,317 | 17,007 | 2,852 | -974 | 209 | 1,793 |
| 915 | 1,503 | 227 | 877 | 1,891 | 282 | -38 | 388 | 55 |
| 1,214 | 3,998 | 2 | 1,308 | 4,337 | 8 | 94 | 339 | 7 |
| 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
| 1,580 | 7,039 | 0 | 1,201 | 7,986 | 1 | -380 | 948 | 1 |
| 0 | 0 | 0 | 41 | 24 | 0 | 41 | 24 | 0 |
| 38,386 | 60,538 | 7,012 | 37,495 | 66,612 | 9,378 | -932 | 6,050 | 2,366 |
| 0 | 0 | 3 | 0 | 0 | 43 | 0 | 0 | 40 |
| 4,425 | 11,400 | 8 | 4,574 | 12,083 | 13 | 149 | 683 | 5 |
| 3,218 | 7,565 | 5,237 | 2,960 | 7,113 | 6,051 | -258 | -452 | 815 |
| 1,087 | 10,451 | 1 | 1,085 | 10,188 | 5 | -2 | -263 | 4 |
| 2,659 | 5,812 | 1,137 | 2,546 | 5,957 | 1,174 | -114 | 146 | 37 |
| 840 | 8,009 | 766 | 823 | 8,185 | 378 | -17 | 176 | -388 |
| 0 | 0 | 15 | 0 | 0 | 130 | 0 | 0 | 115 |
| 0 | 0 | 3 | 0 | 0 | 4 | 0 | 0 | 1 |
| 0 | 0 | 0 | 163 | 0 | 4 | 163 | 0 | 4 |
| 2,158 | 7,751 | 1,759 | 1,674 | 8,053 | 2,036 | -483 | 301 | 277 |
| 5,030 | 13,428 | 603 | 4,979 | 14,575 | 1,073 | -51 | 1,147 | 470 |
| 2,665 | 6,075 | 2,790 | 2,554 | 7,206 | 3,089 | -110 | 1,131 | 299 |
| 22,082 | 70,490 | 12,321 | 21,358 | 73,359 | 14,000 | -724 | 2,869 | 1,679 |
| 79,109 | 190,719 | 25,748 | 77,136 | 203,851 | 31,484 | -2,006 | 13,043 | 5,738 |


| ACTIVITY |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Target |  |  | Actual |  |  | Variance |  |  |
| New | Follow-Up | Procedure | New | Follow-Up | Procedure | New | Follow-Up | Procedure |

Services at Local Prices

## Specialty Group: 1 - Division A

Interventional Radiology
Physiotherapy
Podiatry
Speech \& Language Therap
Nutrition \& Dietetics
Occupational Therapy
Orthopaedic Triage - Imaging
Rehabilitation
Upper Limb

$$
\begin{array}{rr}
56 & 44 \\
4,880 & 22,950 \\
158 & 740 \\
386 & 1,007 \\
1,122 & 3,161 \\
217 & 441 \\
0 & 0 \\
0 & 0 \\
867 & 5,238 \\
\mathbf{7 , 6 8 6} & \mathbf{3 3 , 5 8 1}
\end{array}
$$

| 55 | 41 |
| ---: | ---: |
| 4,247 | 21,003 |
| 236 | 650 |
| 392 | 852 |
| 981 | 2,505 |
| 249 | 437 |
| 789 | 65 |
| 1 | 6 |
| 1,086 | 6,629 |
| $\mathbf{8 , 0 3 6}$ | $\mathbf{3 2 , 1 8 8}$ |


| 0 | -1 | -3 | 0 |
| ---: | ---: | ---: | ---: |
| 0 | -633 | $-1,947$ | 0 |
| 2 | 78 | -90 | 2 |
| 0 | 6 | -155 | 0 |
| 0 | -141 | -656 | 0 |
| 0 | 32 | -4 | 0 |
| 0 | 789 | 65 | 0 |
| 2 | 1 | 6 | 1 |
| 0 | 219 | 1,391 | 0 |
| 4 | $\mathbf{3 5 0}$ | $\mathbf{- 1 , 3 9 2}$ | $\mathbf{2}$ |

## Specialty Group: 2 - Division B

Breast Surgery
Cardiac MRI
Cardiology
Cardiothoracic Surgery
Cardiothoracic Transplantation
Colorectal Surgery
Gastroenterology
General Surgery
Hepatobiliary \& Pancreatic Surgery

Hepatology


Renal Transplantation
Upper Gastrointestinal Surgery
Vascular Surgery
Specialty Group: 3 - Division C
Accident \& Emergency
Dermatology
Diabetic Medicine
General Medicine
Genitourinary Medicine
Ophthalmology
Pain Management
Respiratory Medicine
Rheumatology

## Specialty Group: 4 - Division D

Audiology
Burns care
Clinical Oncology
Clinical Haematology
ENT
Maxillo-facial surgery
Medical Oncology
Neurosurgery
Transient Ischaemic Attack
Plastic Surgery
Trauma \& Orthopaedics
Urology
Summary: Services at Local Prices

Summary PBR \& Local Prices

| 138 | 0 | 0 |
| :---: | :---: | :---: |
| 1,148 | 0 | 0 |
| 459 | 683 | 413 |
| 0 | 568 | 0 |
| 2 | 36 | 0 |
| 37 | 5 | 2 |
| 90 | 0 | 4 |
| 157 | 32 | 1 |
| 26 | 0 | 0 |
| 0 | 338 | 1 |
| 0 | 47 | 0 |
| 128 | 1,131 | 0 |
| 38 | 1,786 | 0 |
| 17 | 10 | 0 |
| 103 | 0 | 2 |
| 2,343 | 4,634 | 421 |
| 1,293 | 632 | 0 |
| 0 | 200 | 1 |
| 0 | 1,379 | 0 |
| 0 | 379 | 0 |
| 13 | 9,476 | 0 |
| 622 | 0 | 0 |
| 8 | 0 | 0 |
| 0 | 150 | 2 |
| 32 | 459 | 1 |
| 1,968 | 12,674 | 3 |
| 758 | 10,623 | 0 |
| 32 | 90 | 0 |
| 0 | 7 | 0 |
| 407 | 18,031 | 0 |
| 1 | 4 | 8 |
| 64 | 1 | 1 |
| 589 | 4,938 | 0 |
| 4,656 | 13,034 | 3 |
| 3,048 | 6,042 | 1 |
| 0 | 0 | 0 |
| 119 | 0 | 22 |
| 966 | 2,744 | 50 |
| 173 | 447 | 2 |
| 10,812 | 55,961 | 86 |
| 22,808 | 106,849 | 512 |
| 101,917 | 297,568 | 26,259 |



OUTPATIENT ATTENDANCES


