BOARD OF DIRECTORS / COUNCIL OF GOVERNORS - ANNUAL CYCLE 2018/19																	
			BoD Mtg (Pte) - Special Purpose - Annual Report &														BoD Mtg - Special Purpose -
		BoD Mtg - Quarterly Review	Accounts	EARC	CCQ Meeting	BoD Mtg - Quarterly Review	,	EARC	CCQ Meeting		BoD Mtg - Quarterly Review	CCQ Meeting	BoD Meeting (Joint with CoG)	BoD Mtg - Quarterly Review	CCQ Meeting	EARC	Annual Plan
			CoG Meeting				CoG Meeting			AGM			CoG Meeting Joint Seminar		CoG Meeting		
Key	David Burbridge	26-Apr-1i Minutes of the BoD 29 March 2018	8 17 May 2018	Minutes of the EARC Mtg		26 July 2011 Minutes of the BoD 26 April 2018 and (17 May 2018 Private)	8 13 September 2018	24 September 201 Minutes of the EARC Mtg 28 June 2018	8 24 September 2018 Minutes of the CCQ Citee Mtg 28 June 2018	24 September 2018	25 October 2018 Minutes of the BoD 26 July 2018	29 November 2018 Minutes of the CCQ Citee Mtg 24 September 2018	06 December 2018 Trust Annual Plan 2019/20	24/01/2019 (TBC) Minutes of the BoD 25 October 2018	21/02/2019 (TBC) Minutes of the CCQ Citee Mtg 29 November 2018	28/03/2019 (TBC) Minutes of the EARC Mtg 24 September 2018	28/03/2019 (TBC) Minutes of the BoD 24 January 2019
	Jacqui Smith	Matters Arising		Directors and Very Senior Managers		Matters Arising		Review Committee Performance & ToR	Matters Arising		Matters Arising	Matters Arising		Matters Arising	Matters Arising	Composition of BoD	Matters Arising
	Cherry West	Actions List Chair's Report & Emerging		Receive Clinical Excellence Awards (Local)	Actions List Chair's Report & Emerging	Actions List Chair's Report & Emerging		Receive Clinical Excellence Aswards (National)	Actions List Chair's Report & Emerging		Actions List Chair's Report & Emerging	Actions List Chair's Report & Emerging		Actions List Chair's Report & Emerging	Actions List	Report from CEO Re: Appraisals for Executive Team Remuneration Policy	Actions List Chair's Report & Emerging
	Mike Sexton	Issues Clinical Quality Monitoring			Patient Safety Exception	Issues Clinical Quality Monitoring			Patient Safety Exceptions plus		Issues Clinical Quality Monitoring	Patient Safety Exceptions plus		Issues Clinical Quality Monitoring	Patient Safety Exceptions plus		Issues Patient Safety Exceptions
	Fiona	Report Qtr 4 Patient Care Quality Report Q4 to include Infection			Report - plus item for discussion Patient Care Quality Update - Exceptions only plus item for	Report Qtr 1 Patient Care Quality Report			item for discussion Patient Care Quality Update -		Report Qtr 2 Patient Care Quality Report Q2 to include Infection	Patient Care Quality Update -		Report Qtr 3 Patient Care Quality Report Q3, to include nfection	item for discussion Patient Care Quality Update - Exceptions only plus item for		Patient Care Quality Update -
	Alexander	Q4 to include Infection Prevention & Control Report			Exceptions only plus item for discussion	Q1 to include Infection Prevention & Control Report			Exceptions only plus item for discussion		Q2 to include Infection Prevention & Control Report	Exceptions only plus item for discussion		Q3, to include nfection Prevention & Control	Exceptions only plus item for discussion		Exceptions
	Dave Rosser				Results of the National Inpatient Survey Report	Annual Infection Prevention and Control Annual Report March 2017 - April 2018					Safeguarding Adults and Children - Annual report 2017/18						
	Michele Owen	Performance Indicators Repor , 2017/18 Annual Plan Year	rt .		Performance Indicators Report - Exceptions only plus item for	Performance Indicators Repor	t		Performance Indicators Report - Exceptions only plus item for		Performance Indicators Report and 2018/19 Annual Plan	Performance Indicators Report - Exceptions only plus item for		Performance Indicators Report and 2018/19 Annual Plan	Performance Indicators Report - Exceptions only plus item for		Performance Indicators Report
		End Update, and 2018/19 Annual Plan			discussion (to incl where approprateBusiness Case Outcomes Performance	Update			discussion (to incl where approprateBusiness Case Outcomes Performance		Update	discussion (to incl where approprateBusiness Case Outcomes Performance Report)		Update	discussion (to incl where approprateBusiness Case Outcomes Performance Report)		
	Andrew McKirgan	Nurse Staffing - Bi Annual Progress Report			Report)				Report)		Nurse Staffing - Bi Annual Progress Report	Report)			керопу		
	muci gui																
	Kevin Bolger					Annual Workforce Report 2017/18 including Staff Survey	,										
	Lawrence Tallon	Finance & Activity			Finance & Activity	2017/18 including Staff Survey Action Plan (Mike Jones) Finance & Activity			Finance & Activity		Finance & Activity	Finance & Activity	Finance & Activity Performance	Finance & Activity	Finance & Activity		Finance & Activity
	Tallon	Performance Report Q4 including Capital Programme Update			Performance Update (to be circulated outside of agenda)	Performance Report Q1 including Capital Programme Update			Performance Update (to be circulated outside of agenda)		Performance Report Q2 including Capital Programme Update	Performance Update (to be circulated outside of agenda)	Update (to be circulated outside of agenda)	Performance Report Q3 including Capital Programme Update Q3	Performance Update (to be circulated outside of agenda)		Performance Update
		Litigation and Insurance - Bi- Annual report												Draft Annual Financial Plan 2019/20			
		Emergency Drange door									Emergency Propagations						
		Emergency Preparedness - Update report									Emergency Preparedness - Update report						
		Membership Recruitment & Engagment Annual Report															
					Aggregated Report - Incidents, Complaints, Claims & PALS				Aggregated Report - Incidents, Complaints, Claims & PALS				Aggregated Report - Incidents, Complaints, Claims & PALS		Aggregated Report - Incidents, Complaints, Claims & PALS		
		Board Assurance Framework			Companies, Camis at 1963	Board Assurance Framework			Companie, Camira Pres		Board Assurance Framework		Complaints, Claims & PALS	Board Assurance Framework	Companie, Carin a FALS		
		Board Assurance Framework				Board Assurance Framework					Board Assurance Framework			Board Assurance Framework			
		Compliance & Assurance Report for Q4				Compliance & Assurance Report for Q1					Compliance & Assurance Report for Q2			Compliance & Assurance Report for Q3			
		Stakeholder Review Report				Health & Safety - Annual Report					Annual Report from the Organ Donation Committee						Information Governance Toolkit Assessment
	CONSENT					T Capaci											
		Delcaration of Directors' Interests															Board agenda - agree annual business cycle
		Trust Seal - to approve authorised Officers and annua update	1														
		Policies for approval *	Compliance with the Modern Slavery Act			Policies for approval *					Policies for approval *			Policies for approval *			Policies for approval *
		Appointment of substantive post X *	Appointment of substantive post X *			Appointment of substantive post X *					Appointment of substantive post X *			Appointment of substantive post X *			Appointment of substantive post X *
	PRIVATE																
		Chair's Report & Emerging				Chair's Report & Emerging					Chair's Report & Emerging			Chair's Report & Emerging			
		Issues				Issues					Issues			Issues			
		Investment Committee Verbal report	NHS Improvement's Self Certification Forms			Investment Committee annual Report					Investment Committee Verbal report			Investment Committee Verbal report			
		Audit Committee Report (to cover mtgs 1 February & 8	Audit Committee Annual			Audit Committee Report (to cover mtgs 26 April and 17					Audit Committee Report (to cover mtg on 19 July)			Audit Committee Report (to cover mtg on 8 November)			
		March) Draft Quality Report/Account for 2017/18 (includes Q4 data)				May) Final Quality Report/Account for 2016/17					Quality Accounts Update report Q2 2018/19			Quality Accounts Update report Q3 2018/19			Process for the Development of the Trust's 2018/19 Quality
											report Q2 2018/19			report Q3 2018/19			or the Trust's 2018/19 Quality Report
		NHS Improvement Operations Plan/Final Financial Plan (didn't go in April)	Annual Accounts including Letter of Representation and AGS			Revalidation Annual Report 2018/19											
		Litigation and Insurance - Bi- Annual report									Litigation and Insurance - Bi- Annual report						
		Slavery and Human Trafficking Statement	9														NHS Improvement Operational Plan 2019/20 (MSx combined with LT)
		Research Report 2017/18	Annual Darret														
		Assessmenteport 2017/16	Annual Report														
	CoG																
			17 May 2018 Minutes of the CoG 22 Feb			26 July 2011 Minutes of the CoG 17 May	Minutes of the CoG 26 July					29 November 2018 Minutes of the CoG 13 Sept 2017			21 February 2019 Minutes of the CoG 6		
			2018 Matters Arising			2018 Matters Arising	2018 Matters Arising					Matters Arising			December 2018 Matters Arising		
			Chair's Report Draft Quality Report/Account for 2017/18 (includes Q4 data)			Chair's Report	Chair's Report Q1 Quality Account Update Report					Chair's Report Q2 Quality Account Update Report			Chair's Report Q3 Quality Account Update Report		
			Governors Declarations of			Membership Strategy	Final Annual report & Accounts								Quality Account Priorities for 2019/20		
			Interest (then publish on Website) Performance Indicators Report				inc Quality Report/Account for 2017/18 Performance Indicators Report					Performance Indicators Report			2019/20 Performance Indicators Report and 2018/19 Annual Plan		
			, 2017/18 Annual Plan Year End Update, and 2018/19 Annual Plan Update									and 2017/18 Annual Plan Update			Update		
			Patient Care Quality - Quarterly Report to include Infection Control update			Report from Chair of Audit Committee	Patient Care Quality - Quarterfy Report to include Infection Control update					Patient Care Quality - Quarterly Report to include Infection Control update			Patient Care Quality - Quarterly Report to include Infection Control update		
			Finance & Activity Performance Report Quarterly Report			Approve appt of External Auditor for 19/20	Finance & Activity Performance Report Quarterly Report					Finance & Activity Performance Report Quarterly Report			Finance & Activity Performance Report Quarterly Report		
															approve Audit Cttee TOR (reviewed at Feb Audit Cttee mtg - only if material changes)		
			Outcome of Chair and NED Appraisals			Report from Chair of									Approve Annual Cycle of Business		